



The Sustainability Yearbook 2020

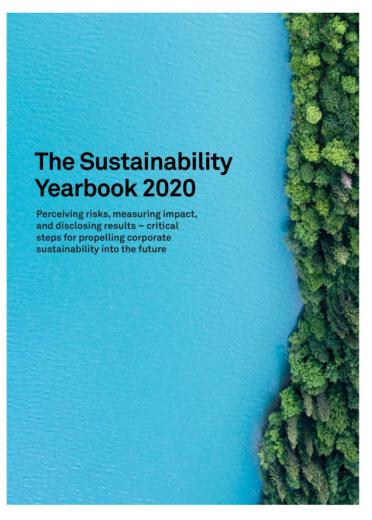
Jvan Gaffuri April 2020

"This Yearbook stands out for another rreason. It's the first one published by S&P Global"

D. L. Peterson

President and CEO S&P Global

# The Theme of Sustainability is Increasingly on the Minds of Investors, Business Leaders and Policy Makers



S&P Global In cooperation with ROBECOSAM ©

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Background

### S&P Global and SAM

- S&P Global and SAM have had a long-standing, successful partnership of over 20 years; in 1999, SAM and S&P Dow Jones Indices collaborated to launch the Dow Jones Sustainability Index.
- This will be the first year that the CSA process is fully managed by S&P Global. The
  acquisition of SAM from RobecoSAM closed January 10, which included the CSA platform
  and the transition of the SAM ESG Ratings and Benchmarking teams to S&P Global.
- We remain committed to maintaining the analytic rigor, customer service and data security that has resulted in the CSA being named the leading ESG 'rating'.<sup>1</sup>
- S&P Global is uniquely positioned as the world's foremost provider of credit ratings,
   benchmarks/indices and data/analytics in the global capital and commodity markets.
- SAM acquisition positions S&P Global as the premier resource for ESG data, ratings, benchmarks and insights globally.
- We expect to include the CSA scores in S&P Global's existing and future product offerings.



## What is Corporate Sustainability?

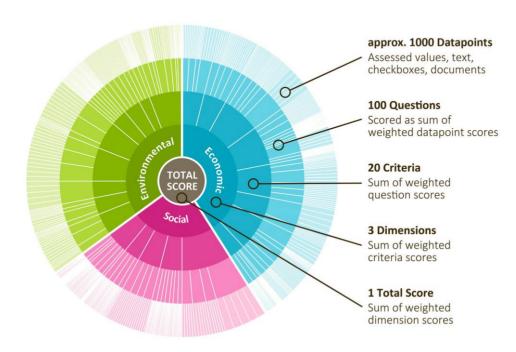
A company's **capacity to prosper** in a hyper-competitive and changing global business environment by

anticipating and managing current and future economic, environmental and social opportunities and risks and

focusing on quality, innovation and productivity to create competitive advantage and long-term value



## The Corporate Sustainability Assessment (CSA)



The Corporate Sustainability Assessment uses a **consistent**, **rule based methodology** to convert approximately **1000 data points** per industry **into one overall score**.

Working backwards, our ESG Benchmarking enable you to **benchmark your company** in detail across the economic, social and environ-mental dimensions, **all the way to individual data points**.

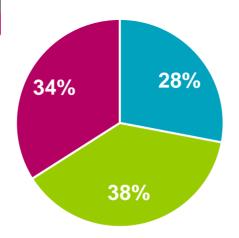


Source: SAM

# The SAM CSA addresses material ESG factors systematically

Weighted criteria material to the Real Estate industry

Dimension and Criteria – Real Estate	Weight
<b>Social Dimension</b>	34.00
Social Reporting	4
Labor Practice Indicators	2
Human Rights	2
Human Capital Development	6
Talent Attraction & Retention	5
Corporate Citizenship and Philanthropy	3
Occupational Health and Safety	6
Stakeholder Engagement	3
Social Integration & Regeneration	3



- Economic Dimension
- Environmental Dimension
- Social Dimension

Dimension and Criteria – Real Estate	Weigh
<b>Economic Dimension</b>	28.00
Corporate Governance	7
Materiality	3
Risk & Crisis Management	4
Codes of Business Conduct	4
Customer Relationship Management	2
Policy Influence	2
Supply Chain Management	4
Information Security/Cybersecurity & System	2
Availability	

Dimension and Criteria – Real Estate	Weight
<b>Environmental Dimension</b>	38.00
Environmental Reporting	4
Environmental Policy & Management Systems	5
Operational Eco-Efficiency	8
Biodiversity	4
Climate Strategy	6
Building Materials	4
Resource Conservation and Resource Efficiency	7

Source: SAM



**ESG** Benchmarking

## Media & Stakeholder Analysis (MSA)

- MSA helps to verify a company's involvement and management of critical economic, social and environmental issues or crisis situations
- MSA can reduce a criteria score by 80% or more.
- MSA cases emerge when there are significant contradictions with sustainability criteria
- Cases must be financially material, and there must be direct and credible evidence of management failure
- Assessment of cases considers the case and the management response to the issue

RepRisk customized tool with daily alerts complemented by internal research

Issues screened and cases opened by analysts

Management response to the issue (e.g. transparency, measures taken)

Effectiveness of management response

Company contact and validation

Integration in corporate sustainability assessment

Source: SAM, RepRisk

The 2020 Yearbook is based on the 2019 SAM Corporate Sustainability Assessment (CSA).

In 2019, 4710 companies were assessed in the SAM CSA (as of November 30th, 2019). Since 1999, SAM has been conducting the annual CSA and has compiled one of the largest and most comprehensive global databases on corporate sustainability.

## Sustainability Yearbook: Methodology Overview



Within each industry, companies with a minimum total score of 60 and whose score is within 1% of the top performing company's score in their industry receive the SAM Gold Class award.



Companies whose score is at least 54 and is within a range of 5% to 10% of the industry's top performing company's score receive the SAM Bronze Class distinction.



All companies receiving a total score of at least 57 and whose score is within a range of 1% to 5% of the industry's top performing company's score receive the SAM Silver Class distinction.



Within the top 15% of each industry, the company that has achieved the largest proportional improvement in its sustainability performance compared to the previous year is named the SAM Industry Mover.

#### Sustainability Yearbook Member

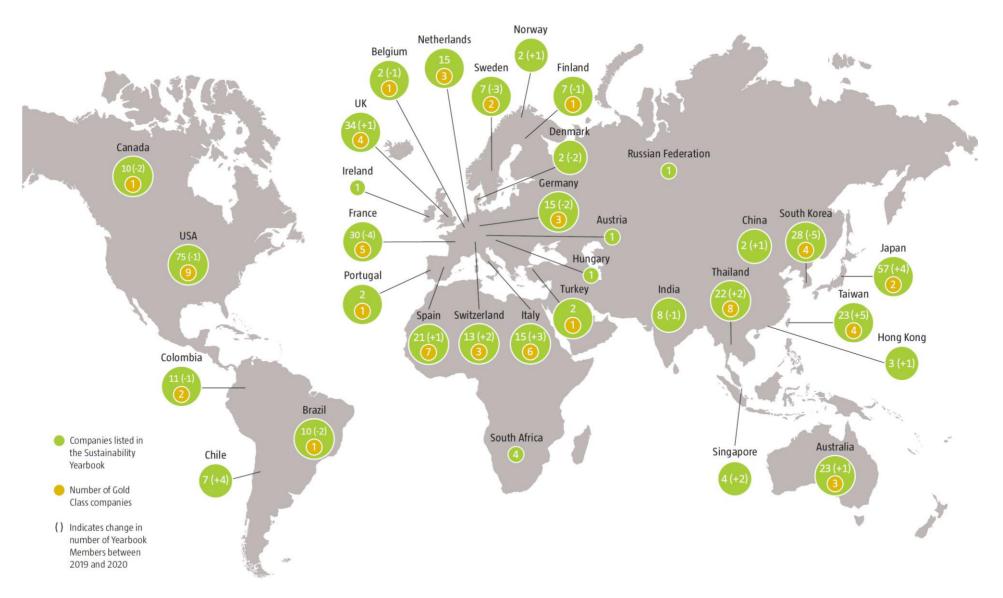
All companies that have been included in the Yearbook, but that have not received a medal distinction, are listed as a Sustainability Yearbook Member. In order to be listed in the Yearbook, companies must be within the top 15% of their industry and must achieve a score within 30% of their industry's top performing company



Out of the 458 companies listed in The Sustainability Yearbook, the following distinctions were awarded:

- 71 SAM Gold Class
- 64 SAM Silver Class
- 85 SAM Bronze Class

## Where are the World's most Sustainable Companies Located?





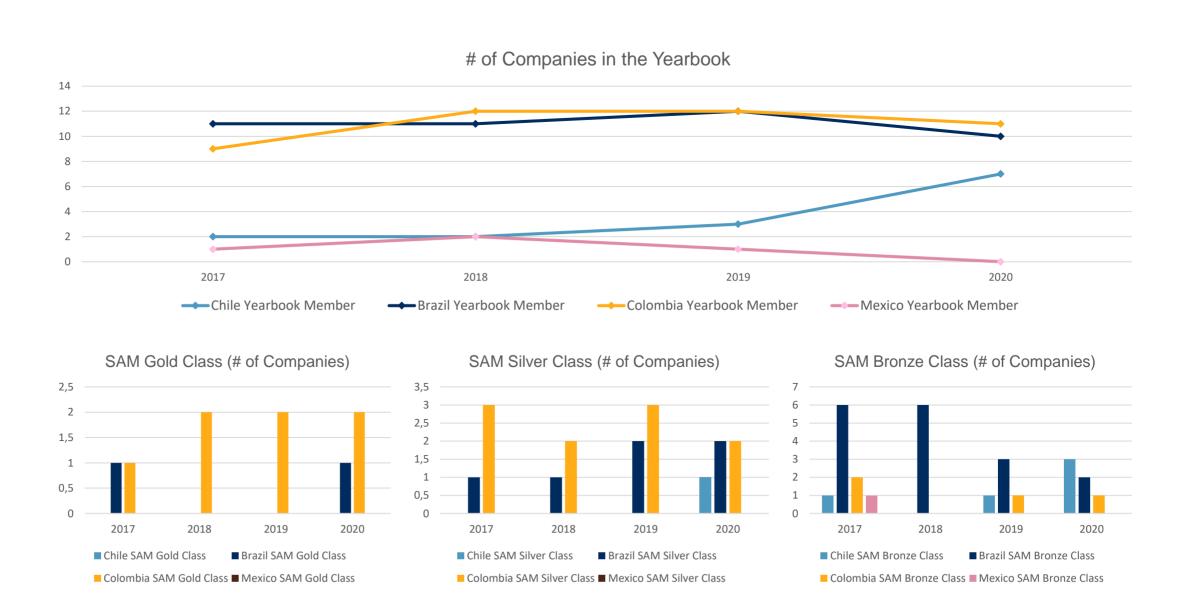
## Chile: Overview and Company Ranking by Distinction







### Latin America: Overview



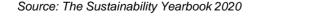


**Emerging Risks** 

## Emerging risks: why so relevant?

- As sustainability themed risks are on the rise, investors demand from companies:
  - to identify emerging risks early on;
  - to transparently communicate on these topics.
- Successful companies are able to show a comprehensive risk management process that:
  - Emphasizes the early identification of distant threats
  - To adapt and respond adequately.



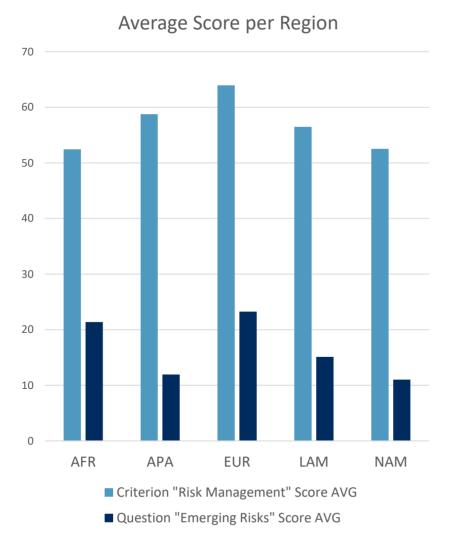


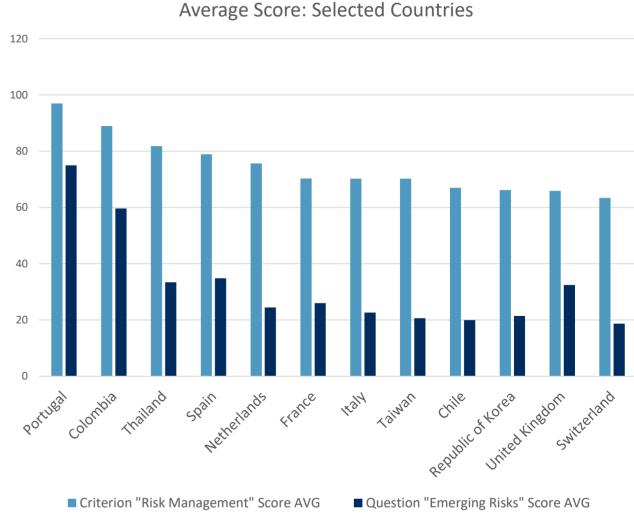


#### **Emerging Risks**

The chart shows the average score for the criterion or question, by region or country; all participating companies in the CSA 2019

# SAM CSA: Emerging Risks – Identification, Business Impact, Mitigation Actions









Emerging Risks, Material Risks, and Current Controversies

## The reporting sequence within a comprehensive risk management process

## Identification of emerging risks

- Emerging risks are characterized as known, distant threats that may cause damage to a company in the long term.
- Emerging risks are not always fully quantifiable, may contain a high degree of uncertainty, and are unlikely to have any significant impact on the company's operations or profitability in the short to medium term.

## Managing material issues

- Over time many emerging risks will develop into material issues that pose significant danger to growth and profitability.
- Companies should manage material sustainability issues by understanding the business context and impacts of these issues and implement corresponding management strategies including: setting targets and developing KPIs linked to performance incentives.

## Avoiding and mitigating controversial issues

- Successful management of risk should be evident by the absence of risk events.
- Companies that follow

   a comprehensive risk
   management and reporting
   sequence should reduce the
   probability of controversies/
   events.
- The impact of adverse risk events (if experienced) should be minimal.

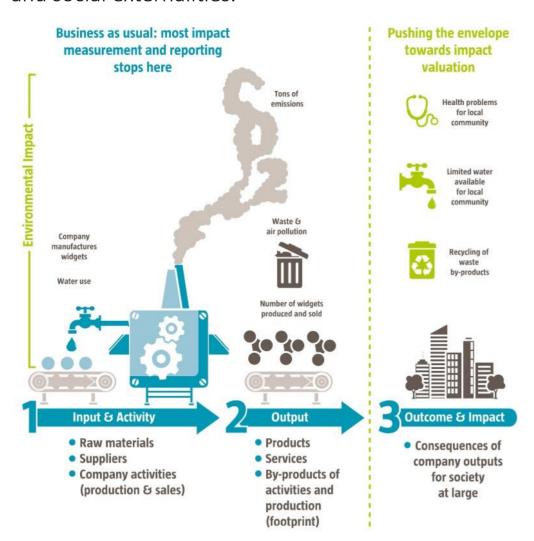
Source: RobecoSAM



**Impact Valuation** 

## What is Impact Valuation?

**Impact Valuation** is the process or method through which a company evaluates the Impact of its environmental and social externalities.

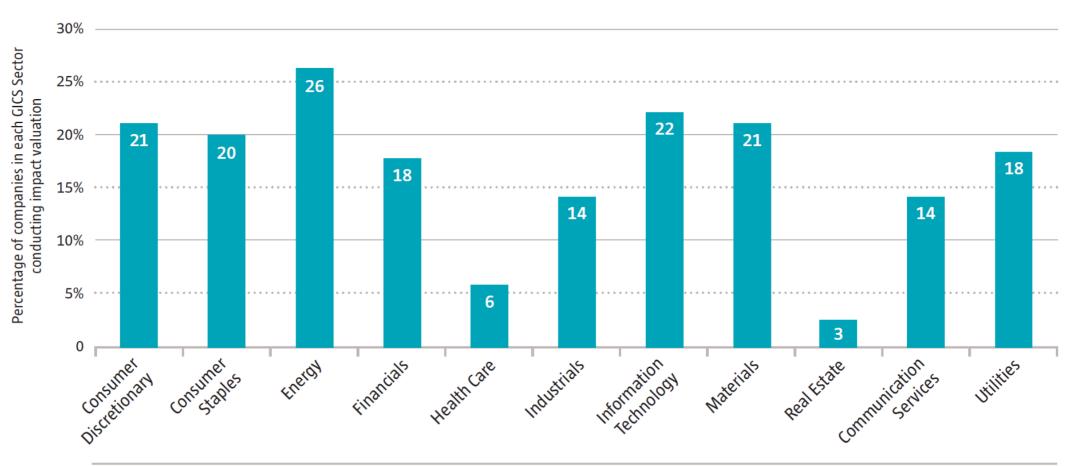


- **Traditional** sustainability reporting focuses on:
  - Inputs:
    - Natural Input: e.g. Water consumed (in mln cubic mt)
    - Social Input: e.g. Number of FTEs
    - Economic Input: e.g. Investments in R&D for environmental product/processes/services (in mln USD)
  - Business Activities:
    - Operations / manufacturing activities
    - Services
  - Outputs:
    - Natural Output: e.g. CO2, NoX, SoX (avoided) emissions
    - Social Output: e.g. Revenues generated by microfinance investments, number of injuries per million hours worked.
- Impact Valuation goes beyond traditional sustainability reporting

Source: SAM



## An overview of impact valuation across sectors



Resource-intensive sectors like Energy, Materials and customer-facing Consumer Discretionary led in properly implementing impact valuations.



### Your Contact at SAM

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For information provided as part of the CSA questionnaire refer to our "Use of Information and Confidentiality Policy"

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